

Consolidated Financial Statements

Consolidated Statement of Financial Position

Dentsu Inc. and Consolidated Subsidiaries
December 31, 2017

ASSETS	Notes	(Millions of Yen)		(Millions of U.S. Dollars)
		FY2016 (As of December 31, 2016)	FY2017 (As of December 31, 2017)	FY2017 (As of December 31, 2017)
CURRENT ASSETS:				
Cash and cash equivalents	8, 34	¥242,410	¥305,760	\$2,706
Trade and other receivables	9, 34	1,275,044	1,410,454	12,482
Inventories	10	18,862	22,074	195
Other financial assets	11, 20, 34	17,814	21,934	194
Other current assets	12	60,621	74,525	660
Subtotal		1,614,753	1,834,749	16,237
Non-current assets classified as held for sale	13	3,357	1,835	16
Total current assets		1,618,111	1,836,584	16,253
NON-CURRENT ASSETS:				
Property, plant and equipment	14	193,757	196,659	1,740
Goodwill	7, 15	718,717	798,177	7,064
Intangible assets	7, 15	274,074	274,502	2,429
Investment property	17	37,837	37,360	331
Investments accounted for using the equity method	6, 18	55,691	56,752	502
Other financial assets	11, 34	224,723	327,356	2,897
Other non-current assets	23	13,183	15,062	133
Deferred tax assets	19	19,133	20,401	181
Total non-current assets		1,537,118	1,726,272	15,277
TOTAL ASSETS	6	¥3,155,230	¥3,562,857	\$31,530

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Dentsu Inc. and Consolidated Subsidiaries
December 31, 2017

LIABILITIES AND EQUITY	Notes	(Millions of Yen)		(Millions of U.S. Dollars)	
		FY2016 (As of December 31, 2016)	FY2017 (As of December 31, 2017)	FY2017 (As of December 31, 2017)	FY2017 (As of December 31, 2017)
LIABILITIES:					
CURRENT LIABILITIES:					
Trade and other payables	20, 34	¥1,230,496	¥1,380,875		\$12,220
Borrowings	21, 34	130,490	89,325		790
Other financial liabilities	16, 21, 34	26,781	43,030		381
Income tax payables		34,248	23,366		207
Provisions	22	1,179	2,070		18
Other current liabilities		176,030	203,091		1,797
Subtotal		1,599,226	1,741,758		15,414
Liabilities directly associated with non-current assets classified as held for sale	13	8	456		4
Total current liabilities		1,599,235	1,742,215		15,418
NON-CURRENT LIABILITIES:					
Borrowings	21, 34	273,108	371,187		3,285
Other financial liabilities	16, 21, 34	166,216	146,076		1,293
Liability for retirement benefits	23	31,377	19,210		170
Provisions	22	4,295	4,983		44
Other non-current liabilities	33	20,141	19,497		173
Deferred tax liabilities	19	78,893	109,552		969
Total non-current liabilities		574,033	670,507		5,934
Total liabilities		2,173,269	2,412,722		21,352
EQUITY:					
Share capital	24	74,609	74,609		660
Share premium account	24	99,751	99,751		883
Treasury shares	24	(20,168)	(40,182)		(356)
Other components of equity		121,346	231,185		2,046
Retained earnings	24	657,203	727,846		6,441
Total equity attributable to owners of the parent	34	932,742	1,093,211		9,674
Non-controlling interests		49,218	56,923		504
Total equity		981,961	1,150,134		10,178
TOTAL LIABILITIES AND EQUITY		¥3,155,230	¥3,562,857		\$31,530