

FOR IMMEDIATE RELEASE  
February 13, 2026

## Notice Regarding Dividend of Surplus for FY2025 and FY2026

Dentsu Group Inc. (Tokyo: 4324; ISIN: JP3551520004; President & Global CEO: Hiroshi Igarashi; Head Office: Tokyo; Capital: 74,609.81 million yen; hereinafter “the Company”) resolved at a meeting of its Board of Directors held today to approve the dividend of surplus for FY2025 (January 1, 2025 to December 31, 2025) and the forecast of dividend of surplus for FY2026 (January 1, 2026 to December 31, 2026).

### FY2025 Dividend Results

	FY2025 Current announcement			FY2025 (Forecast disclosed in August 2025)		
	Interim dividend	Year-end dividend	Annual	Interim dividend	Year-end dividend	Annual
Dividend per share	0 yen	0 yen	0 yen	0 yen	undetermined	undetermined
Dividend payout ratio			—			undetermined

(For reference)

FY2024 results: Interim dividend of 69.75 yen, year-end dividend of 69.75 yen, total annual dividend of 139.50 yen.

Dividend payout ratio: 39.3%.

\*The FY2024 dividend results and the FY2025 dividend forecast are calculated based on the underlying basic EPS and the annual dividend per share.

### FY2026 Dividend Forecast

	FY2026 Forecast			FY2025 Results		
	Interim dividend	Year-end dividend	Annual	Interim dividend	Year-end dividend	Annual
Dividend per share	0 yen	0 yen	0 yen	0 yen	0 yen	0 yen
Dividend payout ratio			—			—

In the fourth quarter of FY2025 (October 1, 2025 to December 31, 2025), the Company recorded goodwill impairment losses in the Americas and EMEA regions in its consolidated financial statements. As a result, in its non-consolidated financial statements, the Company recorded extraordinary losses, including losses on the valuation of shares of affiliated companies related to Dentsu International Limited, its overseas operating subsidiary.

Consequently, the surplus in the Company’s non-consolidated financial statements decreased, resulting in a significant deficit in the amount of distributable profits under the Companies Act. Accordingly, the Company regrets to announce it will pay no year-end dividend or annual dividend for FY2025, and that its dividend forecast for FY2026 is also zero.

Going forward, the Company will work to restore its competitive advantage and profitability by concentrating management resources on priority markets and areas, rebuilding the business

foundation, and reevaluating underperforming businesses. Through these initiatives, the company aim to enhance EPS (earnings per share) and maximize TSR (total shareholder return), while also promoting efforts toward the resumption of dividend payments in the future.

For details regarding the recording of goodwill impairment losses, please refer to today's announcement entitled "Notice Regarding the Differences Between the Full-Year Forecast and the Actual Results for FY2025 Due to the Recognition of Goodwill Impairment Losses in the Americas and EMEA, and the Recognition of Extraordinary Losses in the Non-Consolidated Financial Statements"

#####

**Contact:**

Jumpei Kojima, Sho Sugiura  
Group Corporate Communications Office  
Dentsu Group Inc. E-mail: [group-cc@dentsu.com](mailto:group-cc@dentsu.com)