

DENTSU GROUP INC.
Group Corporate Communication Office
1-8-1, Higashi-shimbashi, Minatoku,
Tokyo 105-7050, Japan
https://www.group.dentsu.com/en/

February 14, 2023

Establishment of a Special Committee of Independent Outside Directors

Dentsu Group Inc. (Tokyo: 4324; ISIN: JP3551520004; President & CEO: Hiroshi Igarashi; Head Office: Tokyo; Capital: 74,609.81 million yen; hereinafter referred to as "the Company") announced that the following decisions were made at the Board of Directors meeting held today.

1. Establishment of a Special Committee

In response to the alleged incidents that occurred at subsidiaries of the Company's Japan business relating to the Tokyo 2020 Olympic and Paralympic Games, a Special Committee staffed by three independent outside directors will be established. Under the leadership of the Special Committee, a third-party committee of outside experts will be promptly formed, the causes will be investigated, and recommendations on future measures will be received.

2. Committee Composition

Chairperson: Gan Matsui (Director, Audit and Supervisory Committee Member) Member: Keiichi Sagawa (Director, Audit and Supervisory Committee Member) Member: Mihoko Sogabe (Director, Audit and Supervisory Committee Member)

3. Date of Establishment February 14, 2023

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Contact:

Jumpei Kojima Deputy Chief Communications Officer Dentsu Group Inc.

E-mail: group-cc@dentsu-group.com