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DENTSU GROUP INC. Group Corporate Communications Office 1-8-1, Higashi-shimbashi, Minato-ku, Tokyo 105-7050, Japan https://www.group.dentsu.com/en/

FOR IMMEDIATE RELEASE May 17, 2021

The Dentsu Group Invests in Japanese Startup VARK, Developer of a Virtual Live Entertainment Platform Business

Dentsu Group Inc. (Tokyo: 4324; ISIN: JP3551520004; President & CEO: Toshihiro Yamamoto; Head Office: Tokyo; Capital: 74,609.81 million yen; hereinafter referred to as "the Company") announced today that it has made an investment in VARK Inc. (CEO: Takuya Kato; Head Office: Tokyo; hereinafter referred to as "VARK"), the company which developed the "VARK" virtual live entertainment platform business.

The need for XR^{*1} transformation has rapidly increased with the full-scale introduction of 5G (fifth-generation mobile communications system) and the accelerated adoption of digital technology driven by the spread of COVID-19.

VARK is developing a platform business that removes the restrictions imposed by location and distance by adding to live entertainment the characteristics unique to virtual space. The company's planning and development capabilities to evolve its engagement and its datadriven content selection and performance output have earned high satisfaction ratings from both users and performers.

Taking this investment as an opportunity, the Dentsu Group will promote the XR transformation of a wide range of content such as music and animation by combining the viewing-type virtual platforms, which is VARK's strength, with the business development capabilities, creativity, and networks unique to the Group. The Group will create a new entertainment platform that expands the sensibilities and talents of people around the world with virtual space, and will accelerate the Group-wide promotion of R&D measures such as 3D advertising, commerce, and data management in the XR domain.

At the core of this initiative is the XR team at Dentsu Innovation Initiative (DII), a Dentsu Group Inc.'s in-house organization that promotes R&D of the entire Dentsu Group across all 145 markets. By collaborating with XRX STUDIO^{*2}, a co-creative organization launched by five Dentsu Japan Network^{*3} companies, namely Dentsu Inc., Dentsu Tec Inc., Dentsu Live Inc., Dentsu Digital Inc., and Information Services International-Dentsu, Ltd. (ISID), in February of this year, DII will engage in co-creation with client companies and partner companies and thereby realize their business growth together with that of the Dentsu Group.

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Virtual live platform VARK



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UGC^{*4} type VARK LIGHT STAGE



Profile of VARK

Name:	VARK Inc.
Location:	4F, Tokyo First City Building, 1-1-11 Takamatsu,
	Toshima-ku, Tokyo
Date of Establishment:	August 9, 2017
Representative:	Takuya Kato, CEO
Line of Business:	Virtual live entertainment platform business
URL:	https://vark.co.jp (Japanese language only)

DII: R&D policy in the XR domain

• What the XR team believes



At DII, we believe that XR technology will expand dimensions, senses, and spaces, making people's lives around the world richer and more convenient. We will continue to work globally with outside partners to create valuable business foundations and solutions for the future.



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- *1 "XR" is a generic term of VR (Virtual Reality), AR (Augmented Reality) and MR (Mixed Reality), etc.
- *2 Dentsu Japan Network (DJN) is an in-house company of Dentsu Group Inc., and supports around 130 operating companies in Japan. DJN also refers to the network itself consisting of these companies. URL: https://www.japan.dentsu.com/en/
- *3 For more information on XRX STUDIO, please visit <u>https://www.xrx.jp/</u> (Japanese language only)
- *4 UCG is an abbreviation for User-Generated Content, which refers to content created by ordinary users, not companies.

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Contact for investment inquiries

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