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(Securities code: 4324)

March 27, 2026

Our Shareholders

1-8-1, Higashi-shimbashi, Minato-ku, Tokyo
Dentsu Group Inc.
Director, Representative Executive Officer,
President & Global CEO Takeshi Sano

Resolutions of the 177th Ordinary General Meeting of Shareholders

We hereby announce that the following matters were reported and resolved at the 177th Ordinary General Meeting of Shareholders held today.

Matters Reported

- 1. Business report for the 177th business term (January 1, 2025 to December 31, 2025), consolidated financial statements, and audit reports on consolidated financial statements by the Accounting Auditor and the Audit Committee**
- 2. Report on financial statements for the 177th business term (January 1, 2025 to December 31, 2025)**

The above contents were reported.

Matters Resolved

Proposal No.1 Partial Amendments to the Articles of Incorporation

This proposal was approved as originally proposed.

Proposal No.2 Appointment of 11 Directors

As originally proposed, the following candidates were appointed and assumed the office of Directors.

Director Gan Matsui
Director Takeshi Sano
Director Yoshimasa Watahiki
Director Shigeki Endo
Director Paul Candland
Director Andrew House
Director Keiichi Sagawa
Director Yuka Matsuda

Director Yoshihiko Kawamura

Director Norimitsu Takashima

Director Naoko Ichikawa

(Reference)

1. At the Board of Directors meeting held following the conclusion of this Ordinary General Meeting of Shareholders, the Chair of the Board, the respective members of the Nominating Committee, the Audit Committee, and the Compensation Committee, as well as the Representative Executive Officers, were selected, and the Executive Officers were appointed; each of them assumed office. Subsequently, at the meetings of the Nominating Committee, the Audit Committee and the Compensation Committee held after the aforementioned Board of Directors meeting, the Chair of each committee was selected, and each assumed office.

Non-Executive Chairman of the Board

Gan Matsui

Executive Officers

Representative Executive Officer, President & Global CEO, dentsu & CEO, dentsu Japan

Takeshi Sano

Representative Executive Officer, Executive Vice President,

Global Chief Corporate Affairs Officer

Yoshimasa Watahiki

Executive Officer, Global CFO

Shigeki Endo

Nominating Committee

Chair

Norimitsu Takashima

Members

Yuka Matsuda

Naoko Ichikawa

Takeshi Sano

Audit Committee

Chair

Yuka Matsuda

Members

Keiichi Sagawa

Yoshihiko Kawamura

Norimitsu Takashima

Compensation Committee

Chair

Paul Candland

Members

Andrew House

Yoshihiko Kawamura

2. Of the directors, Mr. Gan Matsui, Mr. Paul Candland, Mr. Andrew House, Mr. Keiichi Sagawa, Ms. Yuka Matsuda, Mr. Yoshihiko Kawamura, Mr. Norimitsu Takashima and Ms. Naoko Ichikawa are Outside Directors stipulated in Item 15, Article 2 of the Companies Act, and are Independent Directors stipulated in the Tokyo Stock Exchange Securities Listing Regulations.