

**Erratum on Items for Disclosure on the Internet Pursuant to Laws, Regulations,
and the Articles of Incorporation Regarding the Notice of Convocation of the
171st Ordinary General Meeting of Shareholders**

Correction (In the table on page two, phrases of “Resona Bank, Ltd. りそな銀行監査役は退任されたので、この行削除” and “Outside Corporate Auditor” shall be deleted from the section of Mr. Kentaro Koga, Director who is a member of the Audit and Supervisory Committee.)

III 2. Situation of Important Con-current Posts

Name	Organization of Con-current Post	Position
Directors who are not members of the Audit and Supervisory Committee		
Toshihiro Yamamoto	Kyodo Television, Ltd.	Corporate Auditor
	Dentsu Aegis Network Ltd.	Non-executive Director
	Rakuten Data Marketing, Inc.	Outside Director
Nobuyuki Tohya	Dentsu Aegis Network Ltd.	Non-executive Director
Shun Sakurai	Dentsu Aegis Network Ltd.	Non-executive Director
Timothy Andree	Dentsu Aegis Network Ltd.	Executive Chairman
	Dentsu Holdings USA, LLC.	President & CEO
Arinobu Soga	Dentsu Aegis Network Ltd.	Non-executive Director
Hiroshi Igarashi	FRONTAGE INC.	Director
Nobuko Matsubara	Japan Institute of Women’s Empowerment & Diversity Management	Honorary Chairwoman
Directors who are members of the Audit and Supervisory Committee		
Toshiaki Hasegawa	T. Hasegawa & Co. Law Offices	Lawyer
Kentaro Koga	<u>Hitotsubashi University Business School</u> <u>School of Business Administration</u>	<u>Associate Professor</u>
Etsuko Katsu	Meiji University School of Political Science and Economics	Professor
	Mitsui O.S.K. Lines, Ltd.	Director

Before Correction

III 2. Situation of Important Con-current Posts

Name	Organization of Con-current Post	Position
Directors who are not members of the Audit and Supervisory Committee		
Toshihiro Yamamoto	Kyodo Television, Ltd.	Corporate Auditor
	Dentsu Aegis Network Ltd.	Non-executive Director
	Rakuten Data Marketing, Inc.	Outside Director
Nobuyuki Tohya	Dentsu Aegis Network Ltd.	Non-executive Director
Shun Sakurai	Dentsu Aegis Network Ltd.	Non-executive Director
Timothy Andree	Dentsu Aegis Network Ltd.	Executive Chairman
	Dentsu Holdings USA, LLC.	President & CEO
Arinobu Soga	Dentsu Aegis Network Ltd.	Non-executive Director
Hiroshi Igarashi	FRONTAGE INC.	Director

Nobuko Matsubara	Japan Institute of Women's Empowerment & Diversity Management	Honorary Chairwoman
Directors who are members of the Audit and Supervisory Committee		
Toshiaki Hasegawa	T. Hasegawa & Co. Law Offices	Lawyer
Kentaro Koga	<u>Hitotsubashi University Business School School of Business Administration</u>	<u>Associate Professor</u>
	<u>Resona Bank, Ltd. リソナ銀行監査役は退任されたので、この行削除</u>	<u>Outside Corporate Auditor</u>
Etsuko Katsu	Meiji University School of Political Science and Economics	Professor
	Mitsui O.S.K. Lines, Ltd.	Director