These documents have been translated from the Japanese original for reference purposes only. In the event of any discrepancy between these translated documents and the Japanese originals, the originals shall prevail. The Company assumes no responsibility for this translation or for direct, indirect or any other forms of damages arising from the translations.

(Securities code: 4324) March 28, 2019

Our Shareholders

1-8-1, Higashi-shimbashi, Minato-ku, Tokyo Dentsu Inc. Toshihiro Yamamoto, Representative Director, President & CEO

Resolutions of the 170th Ordinary General Meeting of Shareholders

We hereby announce that the following matters were reported and resolved at the 170th Ordinary General Meeting of Shareholders held today.

Matters Reported

1. Business report for the 170th business term (January 1, 2018 to December 31, 2018), consolidated financial statements, and audit reports on consolidated financial statements by the Accounting Auditor and Audit and Supervisory Committee

The contents of the above business report, consolidated financial statements and audit reports thereon were reported.

2. Report on financial statements for the 170th business term (January 1, 2018 to December 31, 2018)

The contents of the above matters were reported.

Proposals Resolved

Proposal 1 Matters Concerning Approval of Absorption-type Company Split Agreement This proposal was approved and resolved as originally proposed.

Proposal 2 Partial Amendments to the Articles of Incorporation This proposal was approved and resolved as originally proposed.

Proposal 3 Appointment of 8 Directors who are not Audit and Supervisory Committee Members

As originally proposed, the following candidates were appointed and took up positions as Directors who are not Audit and Supervisory Committee Members.

Director	Toshihiro Yamamoto
Director	Yoshio Takada
Director	Nobuyuki Tohya
Director	Shun Sakurai
Director	Timothy Andree
Director	Arinobu Soga
Director	Hiroshi Igarashi
Director	Nobuko Matsubara

Proposal 4 Appointment of 1 Director who is an Audit and Supervisory Committee Member

As originally proposed, the following candidate was appointed and took up the position as a Director who is an Audit and Supervisory Committee Member.

Director Etsuko Katsu

Proposal 5 Matters Concerning Introduction of Performance-based Stock Compensation Plan This proposal was approved and resolved as originally proposed.

(Reference)

The new Board of Directors as of March 28, 2019 consists of the following:

Representative Director	Toshihiro Yamamoto
Representative Director	Yoshio Takada
Representative Director	Nobuyuki Tohya
Director	Shun Sakurai
Director	Timothy Andree
Director	Arinobu Soga
Director	Hiroshi Igarashi
Director	Nobuko Matsubara*

Director (Audit and Supervisory Committee Member)	Yoshiharu Sengoku
Director (Audit and Supervisory Committee Member)	Toshiaki Hasegawa*
Director (Audit and Supervisory Committee Member)	Kentaro Koga*
Director (Audit and Supervisory Committee Member)	Etsuko Katsu*

- (Notes) 1. Ms. Nobuko Matsubara, Mr. Toshiaki Hasegawa, Mr. Kentaro Koga, and Ms. Etsuko Katsu who are indicated by an asterisk (*), are Outside Directors pursuant to Article 2, Item 15 of the Companies Act.
 - Of the Directors, Ms. Nobuko Matsubara, Mr. Toshiaki Hasegawa, Mr. Kentaro Koga, and Ms. Etsuko Katsu are designated Independent Directors pursuant to the Tokyo Stock Exchange Securities Listing Regulations.