













Information for Shareholders

(As of July 1, 2016)

Corporate Headquarters

1-8-1, Higashi-shimbashi, Minato-ku, Tokyo 105-7001, Japan

Phone: +81-3-6216-5111

Contact Info

Investor Relations Department,

Executive Office

Phone: +81-3-6216-8015 Email: irmail@dentsu.co.jp

Stock Exchange Listing

Tokyo Stock Exchange, First Section

Securities code: 4324

Capital

74,609.81 million yen

Total Number of Shares Issued

288,410,000

General Meeting of Shareholders

The Ordinary General Meeting of Shareholders is held in Tokyo in

March each year.

Transfer Agent

The Mitsubishi UFJ Trust and Banking Corporation

7-10-11, Higashisuna, Koto-ku, Tokyo 137-8081, Japan

Internet Address

http://www.dentsu.com

Share Information

(As of December 31, 2015)

Breakdown of Shareholders by Type

| | Number of Shareholders | Number of Shares Held | Percentage of Total Number of Shares Issued |
|--|---------------------------|--------------------------|---|
| Japanese financial institutions | 81 | 80,961,778 | 28.07 |
| Japanese securities firms | 32 | 6,497,854 | 2.25 |
| Other Japanese corporations | 569 | 77,571,265 | 26.90 |
| Japanese individuals and others (Including treasury stock) | 30,675 | 41,313,061 | 14.32 |
| Foreign institutions and individuals | 571 | 82,066,043 | 28.45 |
| Total | 31,928 | 288,410,000 | 100.00 |

Major Shareholders

| Major Shareholders | Number of Shares Held | Percentage of Total Number of Shares Issued |
|---|--------------------------|---|
| The Master Trust Bank of Japan, Ltd. (Trust accounts) | 26,082,800 | 9.15 |
| Kyodo News | 18,988,800 | 6.66 |
| Jiji Press, Ltd. | 17,228,680 | 6.04 |
| Japan Trustee Services Bank, Ltd. (Trust accounts) | 16,135,900 | 5.66 |
| State Street Bank and Trust Company 505001 | 10,407,314 | 3.65 |
| Group Employees' Stockholding Association | 6,186,552 | 2.17 |
| Mizuho Bank, Ltd. | 5,000,000 | 1.75 |
| Yoshida Hideo Memorial Foundation | 4,984,808 | 1.75 |
| Recruit Holdings Co., Ltd. | 4,929,900 | 1.73 |
| The Bank of New York Mellon SA/NV 10 | 4,167,103 | 1.46 |
| | | |

^{*} The number of shares held by each trust bank includes shares related to trust services.

^{*} Shareholding ratio is calculated excluding treasury shares (3,270,939 shares).



Fiscal Year 2015 under Review

Investment Stock Held for Reasons Other Than Pure Investment

| Company | Number of Shares | Balance Sheet Amount (Millions of yen) | Purpose of Holding |
|--|------------------|---|--|
| Recruit Holdings Co., Ltd. | 30,000,000 | 106,800 | To maintain and strengthen business relationship |
| Digital Garage, Inc. | 3,300,000 | 7,167 | To maintain and strengthen business relationship |
| Tokyo Broadcasting System Holdings, Inc. | 2,560,000 | 4,940 | To maintain and strengthen business relationship |
| Asahi Group Holdings, Ltd. | 918,400 | 3,489 | To maintain and strengthen business relationship |
| TV Asahi Holdings Corporation | 1,434,000 | 3,011 | To maintain and strengthen business relationship |
| SKY Perfect JSAT Holdings, Inc. | 4,059,400 | 2,776 | To maintain and strengthen business relationship |
| Toho Co., Ltd. | 808,900 | 2,717 | To maintain and strengthen business relationship |
| Lion Corporation | 1,794,000 | 2,052 | To maintain and strengthen business relationship |
| Ezaki GlicoCo.,Ltd. | 250,325 | 1,639 | To maintain and strengthen business relationship |
| Toei Company, Ltd. | 1,300,000 | 1,543 | To maintain and strengthen business relationship |
| Yakult Honsha Co., Ltd. | 258,600 | 1,541 | To maintain and strengthen business relationship |
| euglena Co., Ltd. | 788,400 | 1,430 | To maintain and strengthen business relationship |
| Seibu Holdings Inc. | 544,000 | 1,349 | To maintain and strengthen business relationship |
| ROHTO Pharmaceutical Co.,Ltd. | 520,000 | 1,259 | To maintain and strengthen business relationship |
| MORINAGA & Co.,LTD. | 1,901,000 | 1,216 | To maintain and strengthen business relationship |
| Shochiku Co., Ltd. | 1,000,000 | 1,155 | To maintain and strengthen business relationship |
| Central Japan Railway Company | 50,000 | 1,080 | To maintain and strengthen business relationship |
| Meiji Holdings Co., Ltd. | 102,400 | 1,029 | To maintain and strengthen business relationship |
| PILOT CORPORATION | 200,000 | 999 | To maintain and strengthen business relationship |
| TV TOKYO Holdings Corporation | 390,000 | 891 | To maintain and strengthen business relationship |
| Ajinomoto Co., Inc. | 299,000 | 860 | To maintain and strengthen business relationship |
| Mitsubishi UFJ Financial Group, Inc. | 1,125,900 | 852 | To maintain and strengthen business relationship |



$Stocks\ Held\ in\ Trust\ or\ Other\ Legal\ Entity\ While\ Retaining\ Voting\ Rights\ or\ Voting\ Instruction\ Rights$

| Company | Number of Shares | Balance Sheet Amount (Millions of yen) | Purpose of Holding |
|--|------------------|---|---------------------------------------|
| Tokyo Broadcasting System Holdings, Inc. | 9,310,500 | 17,969 | To instruct exercise of voting rights |
| Kao Corporation | 2,328,000 | 14,561 | To instruct exercise of voting rights |
| KDDI Corporation | 2,927,400 | 9,233 | To instruct exercise of voting rights |
| Fuji Media Holdings, Inc. | 4,650,000 | 6,658 | To instruct exercise of voting rights |
| WOWOW INC. | 1,400,800 | 4,279 | To instruct exercise of voting rights |
| TV Asahi Holdings Corporation | 1,271,000 | 2,669 | To instruct exercise of voting rights |
| Seven & i HoldingsCo., Ltd. | 324,000 | 1,798 | To instruct exercise of voting rights |
| Shiseido Co., Ltd. | 682,000 | 1,724 | To instruct exercise of voting rights |
| Yamato Holdings Co., Ltd. | 627,000 | 1,615 | To instruct exercise of voting rights |
| Daiichi Sankyo Co., Ltd. | 398,500 | 1,000 | To instruct exercise of voting rights |
| Mizuho Financial Group, Inc. | 3,914,000 | 953 | To instruct exercise of voting rights |















Third-Party Evaluation and Share Price Changes

The Dentsu Group actively engages in environmental preservation and other corporate sustainability activities. Receiving high recognition for such activities, Dentsu received a score of 94C from the Carbon Disclosure Project (CDP)*1 in 2015.

Moreover, in recent years, socially responsible investment,*2 which takes into account not only financial aspects such as corporate revenue and growth prospects, but also ethics, legal compliance, efforts to tackle environmental, and other issues has been gaining attention in investment trust management. Dentsu's CSR efforts received high recognition from SRI rating agencies as well, being included in the Morningstar Socially Responsible Investment Index*3 (MS-SRI) from January 2015 and the MSCI Global Sustainability Indexes*4 in June 2015.

- *1 Non-profit organization that institutional investors are collaboratively working with on a project to request that companies disclose their strategies to combat climate change and specific information on emission amounts of greenhouse gases.
- *2 Socially responsible investment is an investment method that aims for stable revenue by evaluating and selecting companies based on social, ethical, and environmental aspects, such as legal compliance, employment relations, human rights issues, consumer protection, and contribution to society and community, in addition to conventional investment criteria based on financial analysis.
- *3 The Morningstar Socially Responsible Investment Index (MS-SRI) is the first socially responsible investment index in Japan. Morningstar Japan K.K. selects 150 companies in Japan by assessing their social responsibility and converts their stock prices into the index. https://www.morningstar.co.jp/sri/index.htm (Japanese only)
- *4 An index developed by Morgan Stanley Capital International (MSCI) in the United States that selects companies that are particularly outstanding in environmental, social, and governance (ESG) assessments. As of June 30, 2015, 1,999 companies (of which 148 are Japanese companies) are included.
 - THE INCLUSION OF Dentsu Inc. IN ANY MSCI INDEX, AND THE USE OF MSCI LOGOS, TRADEMARKS, SERVICE MARKS OR INDEX NAMES HERIN, DO NOT CONSTITUTE A SPONSORSHIP, ENDORSEMENT OR PROMOTION OF Dentsu Inc. BY MSCI OR ANY OF ITS AFFILIATES. THE MSCI INDEXES ARE THE EXCLUSIVE PROPERTY OF MSCI. MSCI AND THE MSCI INDEX NAMES AND LOGOS ARE TRADEMARKS OR SERVICE MARKS OF MSCI OR ITS AFFILIATES.







2016 Constituent MSCI Global Sustainability Indexes

Changes in Dentsu Share Price (Tokyo Stock Exchange)



Note: The Dentsu and TOPIX figures use 1 as the closing price data for June 1, 2015.

Design concept of this integrated report

Setting the overall design theme on coexistence with digital, I expressed the imagery of the theme by incorporating the motif of color shades from nature and the environment.



Takahiro Kurashima was born in 1970.

While he engages in a wide variety of creative direction as an art director for various clients, Takahiro is continuously expanding his activity as an individual artist. His "Poemotion" project aims to present a pioneering perspective of graphic arts and was compiled into an art collection book and published in Switzerland. The book was chosen for the Most Beautiful Swiss Books 2011, and he published the third book in the series this year.

dentsu

